

2009 Candidate Questionnaire

SECTION I

BASIC CANDIDATE INFORMATION

1. Name as it will appear on the ballot

First Name	Middle Initial or Nickname	Last Name
David	T	Doud

2. Office sought (include office, jurisdiction, position/district number):

Port of Seattle, Position #3

3. Are you the incumbent? Yes x No

4. How long have you resided in this district/city?

10 years

5. How long have you resided in King County?

10 years

6. Is the office sought partisan or nonpartisan? Partisan x Nonpartisan

7. If partisan, please indicate party:

CAMPAIGN CONTACTS

Campaign Name: Doud for Port

PO Box 892

City/State/Zip: Bellevue, WA. 98009

Campaign Phone: 425 985 4081

Campaign Fax: _____

Campaign E-mail: info@daviddoud.com; daviddoud@hotmail.com

Campaign Website: www.daviddoud.com

POLITICAL BACKGROUND

1. Beginning with the most recent position, please list public offices you have held. Include positions on appointive boards or commissions.

Public Office	Elective or Appointive?	Dates Held	Leadership Role (if any)
Precinct Committee Officer, 48-0747	Elective	2008-2009	

2. If you ran for public office but were not elected, please list those races below:

Office Title	Year of Run
48 th District Legislature	2004

SECTION II

In this section, we are seeking responses that reflect the four ratings criteria: involvement, effectiveness, character, and knowledge. These are defined as follows:

- **Involvement:** What has the candidate done previously in family, neighborhood, community, volunteer work, employment or public life to suggest readiness to accomplish challenging objectives? How do these activities demonstrate readiness for the challenges unique to the office sought?
 - **Effectiveness:** Has the candidate demonstrated promise of being productive in the office sought? Has the candidate shown the ability to work with other people?
 - **Character:** Do the candidate's personal traits show the ability to take on the responsibilities of campaigning for and holding the public office she or he is seeking? Is the candidate a leader, participant or observer? Is the candidate trustworthy, reliable and candid?
 - **Knowledge:** Has the candidate demonstrated the willingness and ability to learn and adapt? Does the candidate understand the duties and challenges of the office sought? Does the candidate have a firm grasp of the issues important to his or her constituency and their potential effects?
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1. In one page or less, why are you running for this office? (Note: the interview committee will be given a copy of this statement before your interview; at the beginning of your interview you will have the opportunity to expand on this statement in any way you wish.)

I am running for the Port of Seattle Commission because I feel that this particular position is uniquely complementary with my profession, my worldview, and my educational background. I believe I can make an immediate contribution toward restoring public trust at the Port, keeping the Port strong, managing Port assets, and working for a cleaner, greener, and more competitive Port in the years ahead.

Restoring Trust - One of the greatest challenges facing the Port is regaining public trust after an audit and federal criminal investigation in 2008. I will work to ensure that the port's leadership does not become complacent about carrying out these necessary reforms. We cannot fall back into old destructive behaviors. We must have a port that is open and completely transparent to the citizens of King County.

Keeping the Port Competitive - From the airport to the seaport, we can't take for granted that our past success will carry into the future. The underlying economics of our Port need to be as competitive as possible to retain and attract new tenants and grow jobs.

A cleaner, greener Port - The Port of Seattle has a unique opportunity to harness the power of the marketplace for a better environment. Indeed, I believe this approach provides the only sustainable way of doing business at the Port. As the Port redevelops existing assets, invests in new infrastructure projects, and sets policy for its ongoing operations it is imperative that it take a coherent, long-term thinking approach toward the environment. This is a proven way to ensure that Port infrastructure remains durable, and operations remain competitive .

Managing Port Assets - Working with Port officials, I would evaluate Port holdings on a case by case basis to determine what steps are needed to position those assets for the best return. This would include, but not be limited to, making smart investments on deferred maintenance and working as a development catalyst to help monetize our valuable assets. I would team with City and County officials to advocate for land use code changes for holdings that are better suited for other development. Finally, I would use my industry relationships and contacts to work with both tenants and the Port to negotiate fair and equitable market rate leases that lead to long term successful tenancies and provide a good return to the public.

2. Describe your most important personal characteristics or traits as they relate to the office you seek.

I am tenacious, open-minded and a global thinker. In my real estate career, these qualities have made me successful in opening doors to new client relationships. At the Port Commission, my tenacity will help me stay focused and determined to complete the important work that must be done in terms of regaining public trust and working to ensure operations are competitive vis-à-vis other west coast ports. My open-mindedness will enable me to engage a broad coalition of people, within the Port and from other public agencies to further the mission of the Port. Finally, my global perspective on both the business of the Port and on decision making in general will enable me to offer long term, forward thinking vision for the Port.

3. Please describe, in sufficient detail, one to three accomplishments or contributions of which you are most proud. These examples should illustrate skills and capabilities you think apply to the office you are seeking. These accomplishments may have occurred at any time in your personal, professional, or public life.

One of my proudest, most formative, accomplishments comes from my experience living and working in Germany after graduating from college in 1990. The culminating result of this time in my life was the publication of my book, *Berlin 2000*. With virtually no encouragement, it was an act of tenacity and willpower to see my book through its many drafts, and the humbling experience of selling my efforts to a publisher. Although the book itself is the tangible accomplishment of this time, the decision to take the risk of choosing an unorthodox path upon graduating from college was the true accomplishment for me.

I managed to turn an adventure living abroad into an opportunity to be the only American working in the Berlin State Parliament during the early years of the reunification of East and West Germany. This vantage point afforded me the understanding early in my professional life of the importance of government in our lives. Agree or disagree with the administration in power, the government impacts us personally in ways we may not even realize. It was seeing this in such a dramatic setting that led me to know that being involved in government, in direct and indirect ways, would always be a priority of mine.

While I have pursued a business degree and a career in commercial real estate, these early accomplishments gave me a strong sense of myself as a member of a larger community that has never left me. It has led me to get involved in myriad causes that are important to me and my family. It is why I seek this office today.

A more recent accomplishment of which I am proud, is my appointment as co-chair of the Washington State Employer Support of the Guard and Reserve. ESGR is a volunteer organization created by the Department of Defense to recognize and support the Employers and their employees who also serve in the National Guard and Reserve. I participated in the organization for 4 years starting in 2004, initially doing public outreach, and then I was trained by the military to serve as an ombudsman to educate guard and reservists about their employment benefit rights upon returning home after deployment. The experience of working with men and women, and their employers, who had all sacrificed so much for this country was deeply moving. Ultimately, I was asked to become co-chairman of the Washington State ESGR. In that capacity I organized an outreach event at Safeco Field, recognizing the significant contribution and sacrifice made by both employers and their guard and reservist employees during this time of war.

Please list or describe current and past activities in the community in which you have acquired skills that relate to the office you seek. Include your role in the activity and the year(s) in which you were involved. Involvement consists of many areas such as family, neighborhood, community, employment, or public life.

Associate real estate broker, Wallace Properties (2004-present)

Advisory Board, United Commercial Bank (2006-2009)

Mercer Slough Environmental Education Center, Blue Ribbon Commission (2007-2008)

King Conservation District, Associate Supervisor (2004-2007)

Bellevue Rotary (2003-present). Currently Program Chair.

Bellevue Downtown Association

Ambassador, Performing Arts Center Eastside

Employer Support of the Guard and Reserve, Washington State Committee

National Association of Office and Industrial Properties

International Council of Shopping Centers

Seattle Chamber of Commerce

4. Please describe the duties of the office you seek. Which are the most important duties and why?

Watching the Public's Investments and Interests – I see my job first and foremost as someone who would ask the questions real residents ask; to hold people accountable to the highest standards of public service, and to work to increase the public trust in an agency that has just undergone great challenges to the public's confidence

Communicator -- I don't believe the Port Commissioners need to be fulltime jobs – but they do need to be fulltime communicators. I come from the Eastside and hear much about the Port and how it seems irrelevant to most folks who live on the Eastside. I see myself as a chief communicator to the Eastside – and South County. The Port is an area wide equal-opportunity good job source, yet many think it is a Seattle-based resource that does not serve the rest of the region as much as it serves Seattle. The amount we pay in property taxes to the Port is misunderstood and far more important to the people than they could ever imagine. Yes, I do think there are better ways the Port can serve the Eastside, but it's not necessarily in projects on the Eastside, but in better communications to them.

Asset management advisor—That is my forte, profession, and experience. If there is anything I know about these challenging economic times, it's that we need to inventory, review and leverage every asset we have to see what it can produce in expanding projects, attracting new business and partnering with others to increase economic opportunities. As a member of the Port Commission, I see my job as asking the kinds of questions as to how we are leveraging the assets we have to bringing about more business for the region.

Environmental steward – There's no doubt that the Port has made great strides with its commitment to the environment: family friendly parklands along our waterfront, cleaning up Puget Sound, making unhealthy sites along our waterways healthy again, encouraging cooperation with the cruise ship industry to improve air emissions and use city electricity while in Port, etc. I see myself as a conservationist, a respectful partner with local environmental groups, and a constant watchdog for what we can do better.

Global thinker – I am always looking at where business is evolving—especially business that involves worldwide competition. As someone who has lived abroad and published abroad, I keep up with world, regional and cultural changes that influence the economic opportunities coming our way. I think the Port has always been seeking new trade relations and better ways of encouraging new global connections. It is something I plan to have on my list of things to do for the new Port Commissioner.