

## 2009 Candidate Questionnaire

### SECTION I

#### BASIC CANDIDATE INFORMATION

1. Name as it will appear on the ballot

First Name	Middle Initial or Nickname	Last Name
Robert		Rosencrantz

2. Office sought (include office, jurisdiction, position/district number):

**Seattle City Council Position #8**

3. Are you the incumbent?       Yes       No

4. How long have you resided in this district/city?

**48 years**

5. How long have you resided in King County?

**48 years**

6. Is the office sought partisan or nonpartisan?       Partisan       Nonpartisan

7. If partisan, please indicate party:

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#### CAMPAIGN CONTACTS

Campaign Name:      **Rosencrantz for City Council**

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#### POLITICAL BACKGROUND

1. Beginning with the most recent position, please list public offices you have held. Include positions on appointive boards or commissions.

Public Office	Elective or Appointive?	Dates Held	Leadership Role (if any)
Children's Hospital Citizen's Advisory Committee	Appointive	January 2007 – January 2009	Chair, Housing Committee
Montlake Community Council	Elected	April 2006 – April 2008	President

2. If you ran for public office but were not elected, please list those races below:

Office Title	Year of Run
Seattle City Council	2003 & 2005

## SECTION II

In this section, we are seeking responses that reflect the four ratings criteria: involvement, effectiveness, character, and knowledge. These are defined as follows:

- **Involvement:** What has the candidate done previously in family, neighborhood, community, volunteer work, employment or public life to suggest readiness to accomplish challenging objectives? How do these activities demonstrate readiness for the challenges unique to the office sought?
  - **Effectiveness:** Has the candidate demonstrated promise of being productive in the office sought? Has the candidate shown the ability to work with other people?
  - **Character:** Do the candidate's personal traits show the ability to take on the responsibilities of campaigning for and holding the public office she or he is seeking? Is the candidate a leader, participant or observer? Is the candidate trustworthy, reliable and candid?
  - **Knowledge:** Has the candidate demonstrated the willingness and ability to learn and adapt? Does the candidate understand the duties and challenges of the office sought? Does the candidate have a firm grasp of the issues important to his or her constituency and their potential effects?
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## 1. In one page or less, why are you running for this office?

I'm running for City Council to create opportunity, to rebuild a job-growing economy so everyone in Seattle can thrive. Our economy is transforming. As we become lean and green our city must be creative, imaginative and flexible. In this century of change only cities that compete every day will win the opportunity race.

Opportunity abounds even in these tough times. But it's unrealized, because our city government is out of balance. There's one dominant voice: the Mayor's. It doesn't have to be that way. Seattle needs a City Council that's the people's voice and not the Mayor's echo. I'll restore the balance of power at City Hall.

On the City Council I'll seek open communication, ongoing cooperation, and active support from people in every part of Seattle. We'll need that to move forward together.

I've been aware of the role of our City Council since I was a kid growing up in Seattle attending neighborhood public schools and the University of Washington. Sam Smith was a regular visitor to my neighborhood, and he always made time to see my grandparents and ask what was on their mind. We stand on the shoulders of giants like Sam.

I have the character and temperament, along with the professional, civic and life experience to be an effective member of the Council, and to live up to the example of those who have served our city so well.

As a small business owner and community advocate, I've worked on a wide range of projects, issues and concerns with the City Council as well as with City and State agencies and departments. I've worked with people from diverse communities, neighborhoods and interest groups across our city, as well as the Puget Sound and State. Together we've bolstered our local economy, protected our environment, and expanded our horizons for the future. Along the way, I've learned a lot, made valuable contacts and connections, and achieved practical results. This experience will be a plus on the City Council.

My priorities are to restore the City Council's voice and reestablish the balance of power between the Mayor and Council. Just as important, my goal is to make Seattle City government once again the servant of our neighborhoods, instead of the other way around.

Priority 1: Stick to the basics and do them well

For nearly three decades I have given my customers a fair deal and value for their money by following a simple but effective guiding principle: stick to the basics and do them well. I'll bring this track record to city government. Seattle must always deliver high-quality basic services: police & fire safety; well-maintained streets, sidewalks and bridges; convenient transit; parks and playfields; libraries and community centers; clean water and affordable utilities, neighborhood-friendly parking and traffic-control. I will once again make basic services the top priority for city government. My approach: think long-term; pay-as-you-go, not with constant levies; lean government that is effective while consuming fewer resources.

Priority 2: Rebuild Seattle's job-growing economy

High-value jobs are critical to Seattle's future. With nearly three decades of business experience, I will be a strong leader for our economy by:

1. Supporting Seattle's traditional maritime, industrial and neighborhood businesses
2. Making Seattle a magnet for clean energy research and development
3. Competing every day to bring high-paying jobs to our city and region

Priority 3: Return power to the neighborhoods

Raised in Madrona, educated in Seattle public schools and the University of Washington, with business and civic interests across the city, I know our neighborhoods. I'll return power to the community, because it is vital for each neighborhood to direct its growth consistent with its own vision. The bottom line: I'll listen to the people.

**Question 2. Describe your most important personal characteristics or traits as they relate to the office you seek.**

I grew up in Madrona with my sister, raised by a single mother who still lives in the same house she bought almost 50 years ago. She learned English as a 3<sup>rd</sup> language at Edison Technical College [now Seattle Central Community College] while working two jobs to support us. Her actions taught me the importance of hard work, determination and optimism.

I was educated in the 1960's and '70's at Madrona Elementary School, Meany and Sharples Junior High Schools, Franklin High School and the University of Washington. Those were turbulent years during the civil-rights era, and they taught me the importance of justice, opportunity, and fairness.

As a boy I had a hip disease called Perthes and couldn't walk. On crutches and with my leg in a sling I dreamed of being a champion athlete. After a year of treatment I started walking again. After a while I started running, and at age 14 I began competitive racewalking. It wasn't easy but it was rewarding. On my 5<sup>th</sup> try I won the national teenage racewalking championship, and later earned a place on the USA team. I also lettered in track three years at the University of Washington.

My personal experiences with disability and sports taught me the value of teamwork. I'd never have made it without the help and support of my family, doctors, nurses, physical therapists, coaches and teammates. I learned that no one truly makes it all on their own. It also taught me not to listen to those who say you can't win. It's more productive to work hard, stay focused, deal with reality without sacrificing your dreams – and to answer doubts and criticism with action and achievement. I'm positive and future-oriented.

Tight family finances required me to work starting when I was 14 years old. From 9<sup>th</sup> grade until I graduated from college I was a janitor at an 8-story brick apartment building on Capitol Hill. For many years my grandfather worked the night-shift as a janitor at Group Health after coming to this country late in life. He taught me that there is dignity in any job well-done, and I was proud of doing good work mopping hallways, waxing floors, and shining handrails. I'm hardworking and goal-oriented.

I've made a long-term commitment to Seattle as an apartment owner and manager. My wife Terry and I bought our first building in 1986, and today own and manage four buildings. We operate them with one basic principle: Treat people like people. If you rent from us, you get a fair deal and value for your money; we stick to the basics and do them well. This principle has served us and our renters well; in 23 years we have never evicted a tenant, and our average tenancy is 5 years. I'll bring the same values, outlook, competence and belief in people to City Hall. I have a long-run perspective.

I'm persistent; this is my 3<sup>rd</sup> race for City Council, having lost narrowly twice before in the primaries. My desire to serve the public is because civic service and public commitment are deeply woven into my personality and character.

My advocacy and leadership have been wide ranging. My main focus has been on building partnerships between business, government and community that are progressive but also practical. This has led to creating or preserving over 1000 units of low-income housing around the region, helping get built a waterfront park in my community and strengthening King County's approach to helping homeless people help themselves. As part of the African-American business group Tabor 100 [which has embraced me wholeheartedly although I'm not African-American], I have found ways to create opportunity for young men and women from disadvantaged backgrounds to gain entry into job pathways that will give them a chance for advancement. I believe in community-based efforts to help people.

Beyond being part of my basic qualifications to serve on the City Council, my public involvement over many years has taught me plenty about how to get things done while making positive change happen for our community, government and city. In this year of crisis and opportunity, I am eager for the challenge, ready to lead, and mindful of the responsibility of serving the public interest on the Seattle City Council.

**Question 3. Please describe, in sufficient detail, one to three accomplishments or contributions of which you are most proud. These examples should illustrate skills and capabilities you think apply to the office you are seeking. These accomplishments may have occurred at any time in your personal, professional, or public life.**

My proudest accomplishment is marrying my wife Terry. In July we will have been together for 30 years. Our greatest joint contributions are our four terrific kids, who all attend or are recent graduates of Seattle Public Schools. Beyond these "personal bests" here are two things I've accomplished of which I'm most proud:

### **1. The Cones**

In 2002 I was the Real Estate acquisitions manager for the King County Housing Authority. County Executive Ron Sims requested that the Housing Authority purchase and renovate a property in Burien then called the Cones. The reason: the Cones was thought to be the highest crime property in King County and was negatively affecting the area.

I started by spending two days at the King County Sheriff's office, where I went through their crime records and spoke with then-Sheriff Dave Reichert and his deputies about The Cones and its problems. I then spent a day and a night at the property observing the situation. There were clear signs of criminal behavior, and it clearly posed a serious threat to public safety, including in the surrounding neighborhood. Having confirmed the facts upon which the Executive made his request, I set about fulfilling his directive.

Next I met with the owners of The Cones. I soon understood the challenges they faced, dealing with a substandard, dilapidated property in a distressed area. And then we began the process of working out a solution that would be fair to all parties.

Fate soon intervened, in the form of King County Housing Authority bureaucracy.

Out of the blue, I learned that a quick deal on The Cones had been put together by senior management at the Housing Authority. I was expected to approve the deal on short notice. Unfortunately, my review showed that the proposal had serious shortcomings. In my judgment the deal wasn't in the best interest of the Housing Authority, the county, or the taxpayers. I declined to approve.

My response was not well-received by some within King County government. But I stuck to my guns, explained why I refused to go along, and proposed an alternative. My suggestion was declined, which first led to impasse, and then to an independent assessment of the facts by outside counsel. Their conclusion validated my position in upholding the public interest.

So we went back to the drawing board. It took six months, but finally we succeeded in coming up with a proposal for The Cones that bridged the differences that had previously blocked an equitable solution. King County Housing Authority purchased the property and renovation followed shortly thereafter. A year and a half later, when The Cones project was finished, an eyesore and criminal nuisance was gone. In its place working families and their children were getting new, quality homes that were affordable for them and the taxpayer.

By then in my career I'd left the King County Housing Authority. Nonetheless, I was still invited to the formal ribbon cutting that signaled the reopening of the property. The same senior staffers with whom I'd butted heads after questioning their original proposal spoke appreciatively of my contribution to the project. Seeing the new and much improved version of The Cones, we agreed that the public interest had indeed been well-served in the final plan. Together we celebrated that government was making part of our region a better place for residents, neighbors, county managers, sheriff's deputies and King County taxpayers. And County Executive Sims had kind words for me too.

### **2. Council House**

I am a boardmember of the National Council of Jewish Women's Council House, a 164-unit apartment building for low to moderate-income seniors. This is a volunteer activity close to my heart, because my grandmother lived her final years in Council House after my grandfather died. It's one way I can really contribute in her memory to our community.

Maintaining quality, affordable housing for older people on fixed incomes is challenging. My wife Terry and I know this from our first-hand experience as apartment owners and managers. Some of our own tenants are elderly and on fixed incomes.

However, 2007 was crunch time for Council House. That was the year it became clear we could no longer provide full service meals without raising rents. But that didn't mean our residents could stop eating!

So while we were going through the US Department of Housing and Urban Development (HUD) process for terminating the established meal program, we worked closely with the residents to come up with alternatives. We needed something that was more affordable than the existing full-service, in-house menus. At the same time, we had to ensure that all Council House residents would continue to receive adequate nutrition and the social interaction that comes from group meals.

We quickly realized that the situation required help from many sources and the full participation of those most directly impacted; the residents of Council House. We also learned that by involving everyone in the process early, we gained their trust and had the benefit of their perspective and ideas, including tasty menu and recipe ideas.

Meals are now provided at Council House by a wide range of social service and private suppliers. Significant cost savings were achieved, which aids the bottom line and keeps us within budget. Another major benefit (an intended consequence) is that residents are now happier with the new system than they were with the old, because today have more say over the food they get and how it's prepared. Plus their social network is stronger and more active, because neighbors are working together, looking out for one another and collaborating on how to make the most of their meals and their shared community.

### **3. Lessons Learned**

The accomplishments I've detailed above were fulfilling chapters in my professional, personal and civic experience. Beyond that, they also taught me lessons that are highly appropriate to serving as a leader and working member of the Seattle City Council.

The Cones experience taught me how to work within government, and between government and the private sector, while at the same time a) standing up for myself and my principles; and b) getting the job done. It also underlines the need to know the facts and to marshal them in support of a persuasive, practical argument, or in opposition. Just as important, it underlined the critical importance of considering the views and facts (often competing and frequently inconvenient) presented by property owners, county staffers and others with a direct stake in the process. Their knowledge is valuable and their perspective deserves respect, even when it diverges from your own. This can be pretty heavy lifting at times, especially when negotiating the ins-and-outs of the governmental process. However, the payoff can be rewarding, especially knowing that the public interest and the people affected are well-served.

In the case of Council House, the challenges were in the voluntary sector of our economy and society. A 'mini-NGO' charged with keeping a few hundred older people housed and fed, with the latter being a problem that could undermine the former if costs weren't brought under control. The first challenge was the feeling that the problem was overwhelming, that replacing professional food service with volunteerism and community action was impractical. Yet it turned out to be an achievable goal once we divided it up into manageable pieces. And the most important piece to the puzzle was getting the residents involved. That wasn't as hard as we initially thought, because the residents had a direct interest in the quality and availability of breakfast, lunch and dinner as well as the occasional weekend brunch and midnight snack. And, they had plenty of energy and great ideas to offer. Once again a key to success was taking the time and effort to sweat the small stuff, because it was detailed logistical information and planning that allowed Council House to cut costs without sacrificing quality or customer satisfaction. The residents and the Council House board worked together effectively to achieve the goal. In the process we came to better understand our collective strengths and weaknesses, and to better understand and more fully appreciate each other.

**Question 4. Please list or describe current and past activities with the community in which you have acquired skills that relate to the office you seek. Include your role in the activity and year(s) in which you were involved. Involvement consists of many areas such as family, neighborhood, community, employment, or public life.**

My resume (attached with this questionnaire) lists the highlights of my experience as a community volunteer and leader. More details are included on my campaign website (<http://www.robertrosencrantz.com/index.php>) as well as in other questionnaire answers.

Here is a description of key aspects of my community service, which in addition to strong personal fulfillment and inspiration, are part of my qualifications to serve on the Seattle City Council.

AFFORDABLE HOUSING is not just my business, it's my passion, and I'm proud of my leadership in this field. For more than twenty years I've created housing for working families in King, Pierce and Snohomish counties, with limited costs to taxpayers and maximum respect for the environment.

Part of this personal "housing boom" helped the King County Housing Authority create quality housing for low-income families living close to Microsoft who would otherwise have been priced out of the market and forced to move. Other efforts are making it possible for seniors to live affordably and independently in their own homes. These achievements dovetailed with my service on the Church Council's Interfaith Task Force on Homelessness, where my emphasis was on jobs and self-sufficiency as keys to getting people off the streets, into decent housing, and on the road to a more fulfilling and productive life.

My leadership as Executive Director of the Northwest Association for Housing Affordability focused on ensuring that working families and older residents in towns and rural areas across Washington have housing that is safe and affordable. I also chaired the housing replacement section for the Citizen's Advisory Committee for Children's Hospital expansion. This resulted in unanimous support for our housing replacement plan, which will maintain affordable community housing as Children's makes more beds available for sick kids.

HUMAN EMPATHY AND DIVERSITY are personal and public values I learned to cherish as a kid growing up in Seattle. I was raised by my mother and grandparents, who fled persecution in Germany. They taught me to respect everyone of good faith, and that we are all individually responsible and accountable for our actions and our personal pursuit of life, liberty and happiness. They also showed me every day with their acts of kindness and caring for both friends and total strangers that we are responsible for making this a better world.

I'm proud my record has earned me the endorsement of leaders such as Mount Zion Baptist Church's Reverend Dr. Samuel McKinney, Rabbi Jim Mirel, State Senators Joe McDermott & Steve Hobbs, State Representatives Bob Hasegawa, Eric Pettigrew and Sharon Tomiko Santos, Ellen Ferguson, Tim Bradbury, Ruth Woo and Tomio Moriguchi.

My own struggle to overcome childhood disability made me sensitive to medical challenges faced by others. This led to my involvement with wounded soldiers and disabled Veterans at Madigan Army Medical Center at Fort Lewis. As a volunteer there for two years, I worked with those wounded in combat in Iraq and Afghanistan, as well as in World War II, Korea and Vietnam. I worked one-on-one with patients at Madigan, and with chaplains at Fort Lewis to honor soldiers and their families who were awarded the Purple Heart or were killed while serving their country. I'm proud of the letter of commendation from Madigan's commanding officer, General Sheila Baxter, given to me for producing "American Heroes Spirit Day" on September 11, 2006 [copy sent by mail].

My contacts with wounded Veterans and their families increased my awareness of the roadblocks that too often confront returning Veterans and their loved ones. That's why I've been working for two years on a proposed City of Seattle ordinance that will guarantee honorably discharged Veterans the same protections under city ordinance that they enjoy under state law. I'm pleased to say that this important legislation appears close to enactment. In a city that is often divided on issues of war and peace, I am grateful to be helping unite us in justice and support for our Veterans and their families.

THE COMMUNITY AND THE ENVIROMENT are two sides of the same coin. Seattle's Montlake neighborhood is my home, and I'm proud of my efforts and achievements in helping to keep Montlake and the entire city green and livable. Protecting our air, water, land and entire planet from global warming and other dangers is our duty to the environment, ourselves, our children and their children.

Since 2002 I've been a volunteer and leader with the Montlake Community Council. From 2006 – 2008 I served a President. Among the projects I've worked on with MCC over the years is the new "Parkway Plan," a work-in-progress aimed at providing a bold yet practical alternative to rebuilding SR 520 via a direct link with the planned Sound Transit light rail station at Husky Stadium. The goals are to improve traffic flow and transit service, restore the environment, and minimize impacts on local neighbors.

Other efforts of which I'm proud include my work on the board of the Thornton Creek Alliance, which is restoring spawning salmon to miles of once heavily-degraded urban waterways. And water isn't just good for fish; I've also served as boardmember for Friends of the Cedar River Watershed, which is working to protect Seattle's world-class drinking water. By keeping the watershed pristine, the federal government won't require us to build hugely expensive secondary water treatment facilities. Finally, I'm also proud to be a boardmember for Seattle Tilth, which promotes organic, urban agriculture. Our motto is "Organic gardening is the New Golf!"

**Question 5. Please describe the duties of the office you seek. Which are the most important duties and why?**

The duties of the Seattle City Council and its members are spelled out in the City Charter or flow from this fundamental municipal law. The most important responsibilities are:

The power of the purse: scrutinizing, enacting and accounting the city budget.

Careful review and enactment of city ordinances, in full compliance with state and federal law.

Regular examination, revision and if need be elimination of municipal policies and programs.

Working respectfully and cooperatively as a team with the Mayor, City Attorney and each other.

Constructive questioning and confirmation of appointed leadership of city agencies and departments.

Effective oversight of all city services from top to bottom, from City Hall to the farthest pothole on NE 145th St or SW Roxbury St.

Direct communication, service, outreach and responsiveness to constituents and constituencies across the full range of Seattle's neighborhoods and diversity.

Listening to the voters and city workers, learning from them and giving them your best.

Upholding the right, frustrating the wrong and leaving City Hall and Seattle better than you found it.

Under our City Charter, it's the Mayor's job to run our municipal executive branch. By the same law, it's the job of the City Council to hold the Mayor, his or her top managers, every city agency and department accountable to Seattle neighborhoods, communities, citizens and voters.

This wise balance and separation of powers is critical to making our city government work. Unfortunately, today our city government is seriously out of balance. Last winter's snow removal snafu – which cost citizens, businesses and the taxpayers many millions of dollars – is just one example of the bad things that happen when city government is imbalanced. The problem is this: the Mayor roars, while the City Council whispers.

It's time for the Seattle City Council to fulfill its duties and rise to its responsibilities. It's time for the Council to be People's voice, not the Mayor's echo. I'll restore the balance of power at City Hall.

In addition to administrative duties, there remains the one key role of an elected official: **Leadership**. Leaders must inspire the people, give them confidence and inspire trust, and set a course for progress and improvement that people believe in and are enthusiastic to follow. It is this element of public office that most drives me to win a seat on the Council. If I win I will be a legislative leader, willing to take risks on behalf of goals and priorities that I believe will improve the City and society.

## Robert Rosencrantz – Resume

### Public Service

**Montlake Community Club; President, 2006 – 2008, Trustee, 2003 – 2006** – Our focus is neighborhood issues; parks, traffic and pedestrian safety, a healthy business district, a new library, and schools. We are working on SR520's replacement through our 'Parkway Coalition.'

**Interfaith Task Force on Homelessness; Member, 2003 – 2009** – The Interfaith Task Force on Homelessness brings together members of various faith communities to assist homeless people. ITFH sponsors the annual 'Political Will to End Homelessness' conference, assists Tent Cities, and played a role in helping draft and refine King County's 10-year plan to end homelessness.

**Tabor 100, 2005 - present** – This African-American business group is dedicated to economic advancement for members of disadvantaged and minority communities. I have been delighted that the members of Tabor 100 have embraced me and made me an equal partner in their work of creating equal opportunity and economic advancement to underprivileged communities.

**Aids Housing of Washington; Volunteer, 2002** – My focus with AHW was ensuring sufficient funds were allocated for the long-term maintenance of the Lyon building. I was given open access to financial records and the physical plant in order to issue my findings.

**Thornton Creek Alliance; Boardmember, 2004 – 2007** – I was Treasurer of TCA and strengthened its finances through strong oversight. Thornton Creek Alliance played a key role in the creation of an Urban Center at Northgate in the development of the south parking lot.

**Friends of the Cedar River Watershed, Boardmember, 2004 – 2007** – Funded by Seattle Public Utilities, FCRW works to insure clean, safe drinking water for Seattle and other Puget Sound cities, and towards proper implementation of the Habitat Conservation Plan.

**Council House of National Federation of Jewish Women; Boardmember, 2004 – present** – Council House provides affordable housing to Senior Citizens of all backgrounds.

### **Seattle Great City Initiative, 2006 – present**

Great Cities advocates environmentally friendly policies that will create great urban living.

### **Employment & Professional**

**Affordable Housing Specialist, 1989 – present;** I have played a direct role in creating or preserving more than 1000 units of low-income and affordable housing in our region. I also assembled a 37 acre site for affordable housing in a deal that took 14 years [1991 – 2005] to complete.

**Paperboy, Seattle Times, 1968 – 1969;** More than doubled circulation for a Central Area sales route that had been in steady decline.

**Janitor, Biltmore Apartments, 1969 – 1978;** Kept an 8-story, classic brick building sparkling clean. Mopped, waxed and buffed floors, vacuumed hallways, punched boiler tubes, painted apartments, and handled minor repairs while working my way through high school and college.

**Sales Clerk, Häagen-Dazs Ice Cream Shoppe, Boulder, Colorado, 1979 – 1981;** Scooped ice cream while training at high-altitude for the Olympic Games in the 50-kilometer racewalk.

### **Developer & Owner, Häagen-Dazs Ice Cream Shoppe, Beaverton, Oregon 1981 – 1983**

Acquired franchise, identified location, negotiated lease, obtained financing [at 22% interest], developed, constructed, owned, and operated the store, which was in the top 10% of sales

nationwide. Sold the business to return to Seattle.

**Apartment Building Sales, Coldwell Banker Commercial Real Estate, Seattle 1984-1987**

**Apartment Building Sales, Cain & Scott, Seattle 1987 – 1997**

**Real Estate Acquisitions Manager, King County Housing Authority 2000 – 2003**

**Executive Director, Northwest Association for Housing Affordability, Seattle 2004**

Oversaw management of properties in rural areas across Washington and administered a \$2,000,000 annual budget. I also accomplished in one year what they had been trying to do for the preceding seven years; a complex reorganization of its tax structure.

**Owner, Rose Properties [Brokerage], Seattle 1997 – Present**

I represent local individuals and national companies in the sale of their apartment properties. Deals have ranged in size from \$1,000,000 to \$30,000,000. Services have included standard sales representation, as well as audit and financial structuring and restructuring.

### **Housing**

**Owner, Rose Properties [Apartment Buildings], Seattle 1986 – Present**

Acquired, own and manage four apartment buildings in Seattle based on long-range plan I wrote in 1984. Purchased first building in 1986 and added buildings in 1988, 1995 and 1998. My wife and I manage all the properties. We have never evicted a tenant nor commenced eviction proceedings.

### **Personal**

Married to Terry Rosencrantz, formerly a Deputy Sheriff; four children (20, 18, 15, 12) all attending Seattle public Schools or the University of Washington

Member USA track teams 1974-1981 as a 50-kilometer racewalker

Three year track letterman at UW.

### **Education**

Franklin High School, Seattle, 1973; University of Washington; B.A., Economics, 1978